

2025 Annual Results Update



March 31, 2026

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Today's Agenda and Speakers

- 01 Pipeline & Clinical Progress
- 02 Manufacturing & Partnerships
- 03 Financial & Outlook

Today's Speakers



Xueming Qian, Ph.D.
Founder/Chairman/CEO




Charlie Qi, M.D.
EVP, Head of Global R&D/CMO



Weiwei Liang, MBA
SVP, BD & Corp Strategy /
Acting CFO



Tyler Marciniak, M.Sc., MBA
SVP, Capital Markets, Investor Relations
and Corporate Communications



01

**Pipeline & Clinical
Progress**

Strong Momentum Across Key Therapeutic Franchises

Anti-Claudin Franchise

Osemitamab (TST001) – Potential best-in-class anti-CLDN18.2 mAb

- Positive Phase II results with strong PFS and overall survival data (ASCO)
- Consistent benefit across CLDN18.2 and PD-L1 subgroups (ESMO Asia)
- Hong Kong patent granted

Pipeline Expansion

- **TST106** – targeting CLDN18.2-positive solid tumors; IND-enabling studies ongoing; aiming for better efficacy and tolerability expected
- **TST198** – First-in-class CLDN18.2 RDC; preclinical stage

Oncology – Next-Generation Modalities

TST003 – First-in-class humanized anti-GREMLIN-1 antibody

- Global FIH trial ongoing (U.S. & China); monotherapy dose escalation completed

TST786 – First-in-class tri-specific antibody (PD-1 × VEGF × GREM1)

- Lead molecule identified; preclinical studies ongoing

TST013 – Potential best-in-class anti-LIV-1 ADC

- Exciting anti-tumor activity data from PDX studies and IND-enabling development ongoing

TST105 – Bispecific ADC

- Preclinical data presented at AACR 2025

Osteoporosis

Blosozumab (TST002) –

Humanized sclerostin mAb

- Efficient development enabled by FDA's new BMD surrogate endpoint decision
- Potential for streamlined clinical trial design
- Growing patient pool and awareness due to aging population, impact from anti-obesity treatments, etc.
- Phase II planned in China this year

Pipeline Expansion

- Next-generation sclerostin bispecific antibody under development

Autoimmune Diseases

TST801 – First-in-class BAFF/APRIL bifunctional fusion protein

- NHP PK/PD completed;
- IND-enabling studies ongoing

TST808 – Potential best-in-class anti-APRIL antibody

- NHP PK/PD completed;
- IND-enabling activities ongoing

2025: Advanced Clinical Programs, Executed Strategic Partnerships and Continuously Optimizing Operations for Future Growth

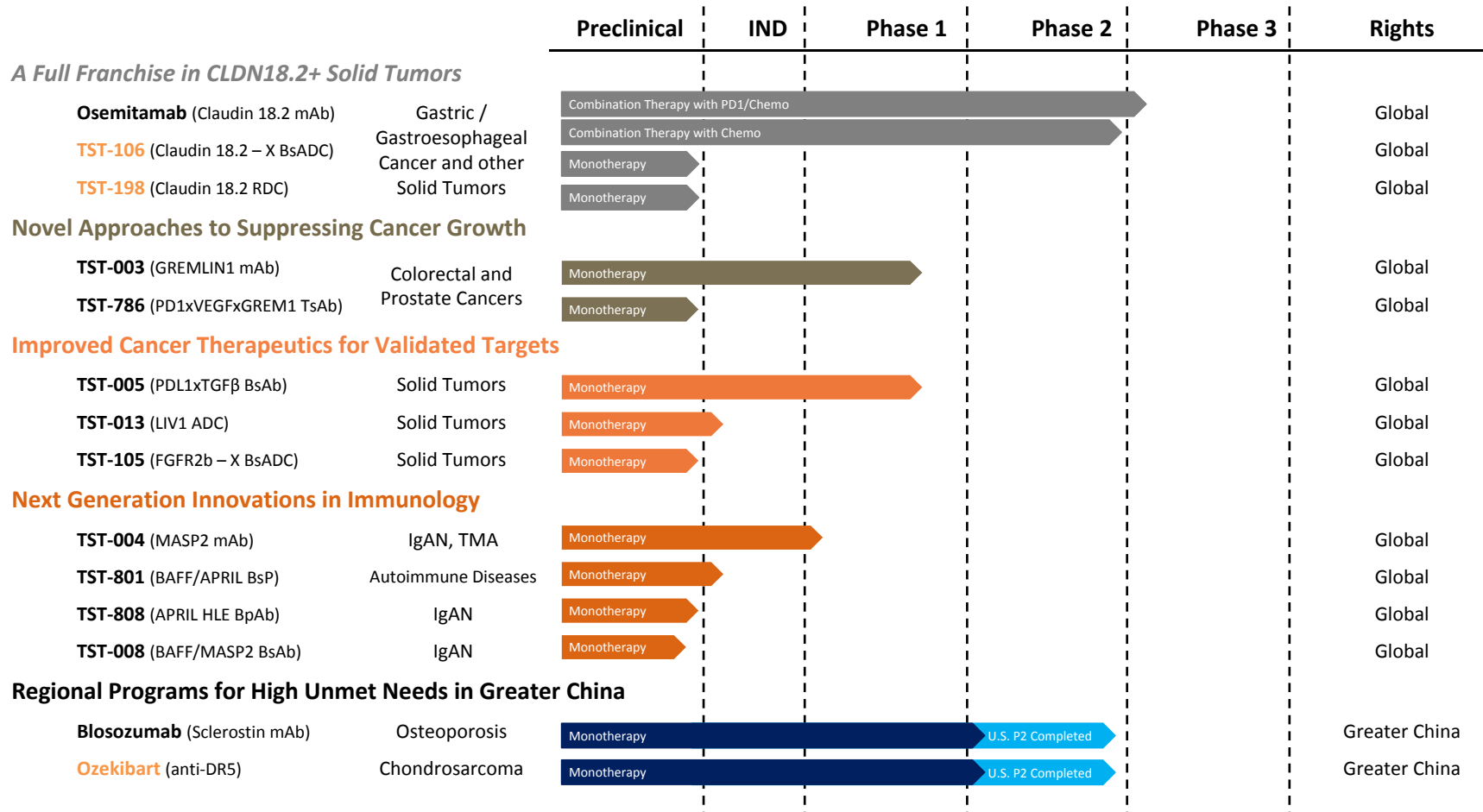
- Osemitamab Phase II data presented at ASCO
 - Further analyses presented at ESMO Asia, showing the benefit in CLDN18.2 positive patients is independent of PD-L1 expression
 - Secured global Phase III PD1 clinical supply
- Executed strategic collaboration and licensing agreement with EirGenix, with ongoing pursuit of similar partnerships to drive incremental value creation
 - Advanced strategic development and commercialization partnership discussions and contract negotiations for osemitamab
 - Explored strategic partnership for osteoporosis and autoimmune pipeline molecules
- Completed first post-IPO share placement
 - Streamlined operations, optimized cash flow, and enhanced capital flexibility by renewing and securing banking facilities to support operations and R&D
 - Evaluated further strategic funding deals, including NewCos, to advance assets and accelerate value creation

Clinical Progress

Strategic Partnerships

Capital Deployment
& Financial Strength

Featuring a Robust Pipeline Across Multiple Therapeutic Areas

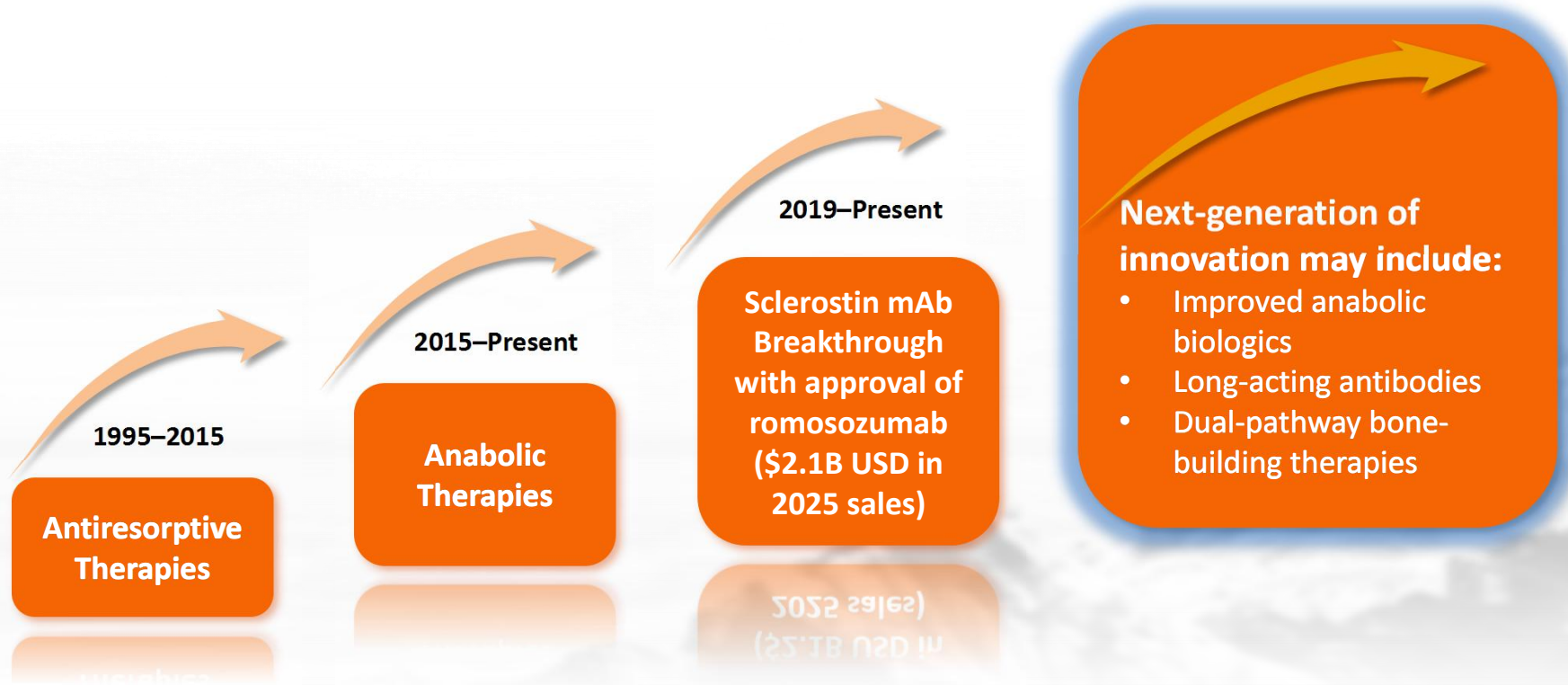




Blosozumab (TST002)

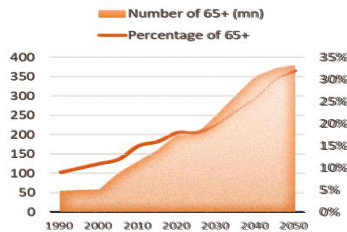
A Phase 2 Sclerostin mAb with Greater Efficacy, Less Frequent Dosing and Potential for USD \$500 Million+ Peak Sales in Osteoporosis with High Fracture Risk

Osteoporosis Therapy has Evolved with Sclerostin mAbs Representing a Major Breakthrough in Bone-building Therapy



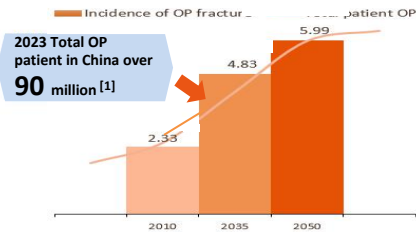
An Aging Population and Significant Market Opportunity in China Present Potential for USD 500 Million+ Peak Sales

Aging population in China



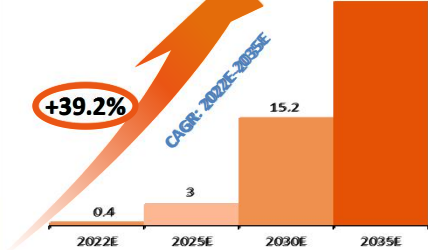
*Date from National Bureau of Statistics

Rising incidence of OP fractures in China



*Data from Osteoporos Int. 2015;26(7):1929-37

Rising market size of anti-sclerostin drugs in China (RMB bn)



*Data from China Insights Consultancy

Postmenopausal Osteoporosis in Women

~70 million patients in China^[1]

Osteoporotic Fractures

Est. 4.83 million patients by 2035 in China^[2]

Osteoporosis in Men

~20 million patients in China^[1]

Post OVCF* Surgery

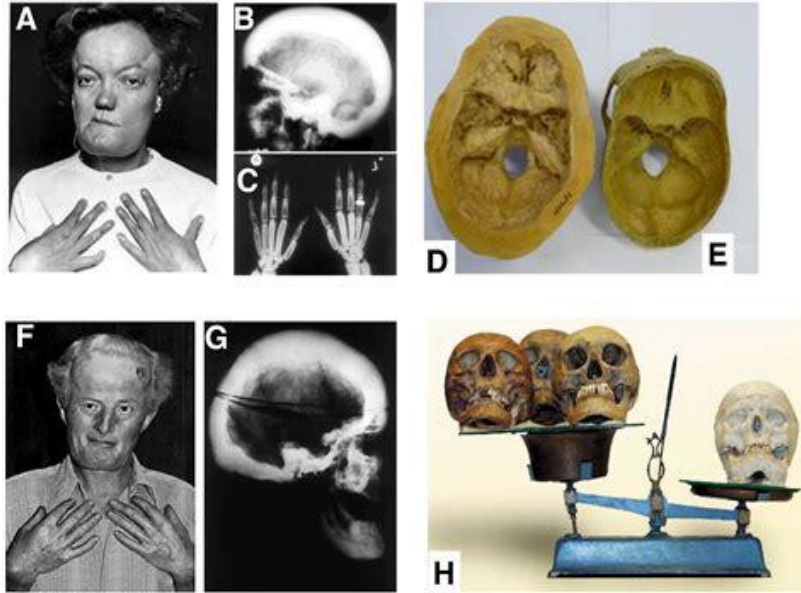
~1.5 million new vertebral fracture case in 2020 in China^[3]

[1] Chinese Society of Osteoporosis and Bone Mineral Research. Guidelines for the diagnosis and treatment of primary osteoporosis (2022) *calculated based on a study conducted in 2013 Projection of osteoporosis-related fractures and costs in China: 2010–2050, DOI 10.1007/s00198-015-3093-2

[2] 2017 Primary Osteoporosis Guideline

[3] 2021 Chinese Guidelines for the Diagnosis and Treatment of osteoporotic vertebral compression fractures * Osteoporotic Vertebral Compression Fracture

Discovery of Sclerostin: A Master Negative Regulator of Osteoblast Stem Cell



Sclerosteosis: From Rare Genetic Disorder to Therapeutic Innovation

Scientists first discovered a rare genetic disease known as sclerosteosis in an African tribe. It causes excessive growth and hardening of bone tissue, and X-rays show a significant increase in bone mass in patients. Fewer than 100 people worldwide have been diagnosed with this condition.

Numerous studies have demonstrated that patients with this disease have exceptionally strong bones and are resistant to fractures.

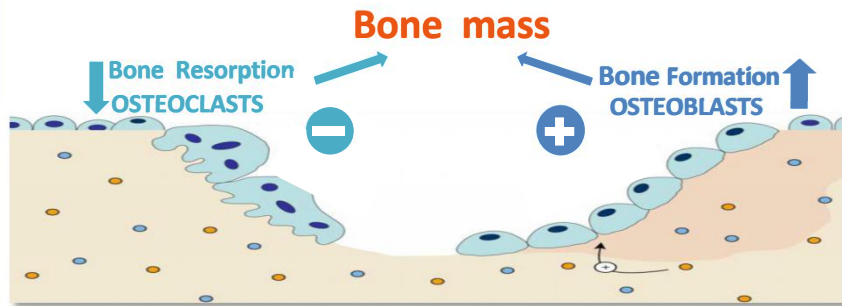
A mutation in their **SOST** gene results in the absence of sclerostin, leading to the overgrowth of their bones.

This insight led to the development of anti-sclerostin therapies, e.g. **romosozumab**, a highly effective treatment for osteoporosis approved by worldwide which generated global sales of 2 billions USD

Unique Dual Mechanism and Early Clinical Data Position Blosozumab (TST002) as Potential Best-In-Class Therapy in Growing Osteoporosis Market

Dual Mechanisms of Blosozumab (TST002)

More potent than all currently available anti-OP medicines that address only one aspect of bone mass loss



- **Only improving bone formation: PTH and PTH analogue**
- **Only inhibiting bone resorption: bisphosphonate, calcitonin, Estrogen, SERMs, RANKL inhibitor**

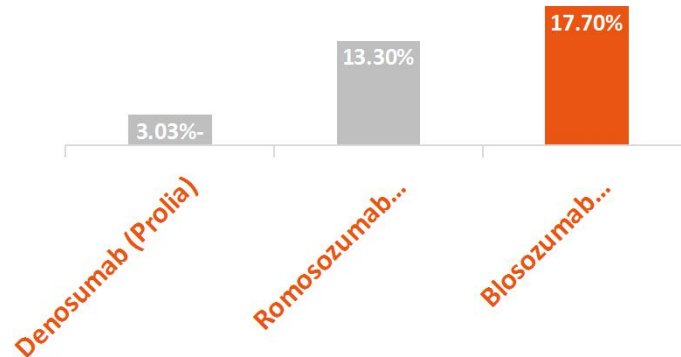
Designed for Improved:

✓ **Efficacy**

✓ **Tolerability**

✓ **Convenience**

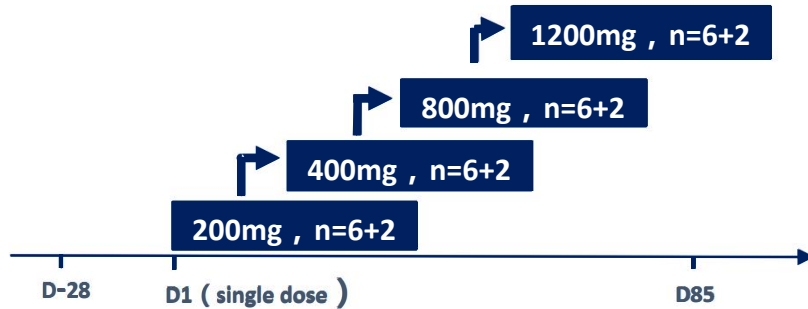
% change from baseline of BMD at lumbar spine after 1 year therapy



- Phase 2 study in US/JAPAN completed by Eli Lilly
- Significant BMD increase with 52 weeks treatment: 17.7% in lumbar spine, 6.7% in total hip and 6.3% in femoral neck
- Good safety and tolerability profile
- No cardiovascular adverse event was observed
- Domestically manufactured to facilitate hospital entrance

Encouraging Phase 1b/2a Efficacy Support Further Clinical Development with Potential for Q2M or Q3M Administration

Blosozumab SAD Study Design



Study population (n=32):

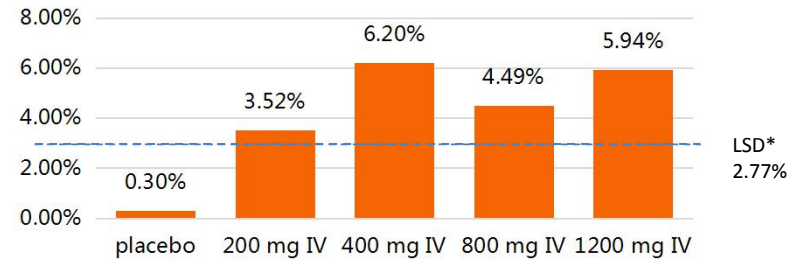
- Subjects with reduced BMD ($-3.5 \leq T \text{ value} < -1.0$)
- Age 45-70yrs
- Postmenopausal women or older men

Endpoint:

- Safety and tolerance
- PK
- PD: total sclerostin, bone turnover biomarkers, BMD
- Immunogenicity

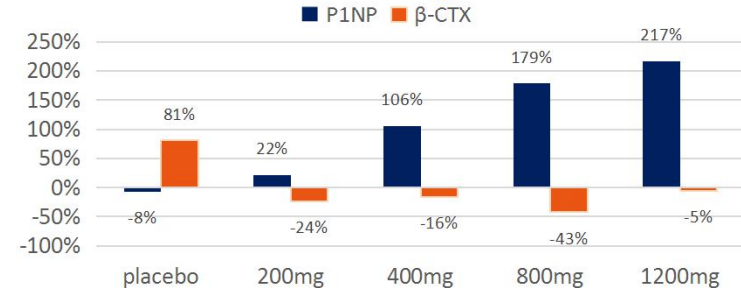
Published Blosozumab SAD Study Results*

D85 lumbar spine BMD % change from baseline in TST002



P1NP & β -CTX data at D29

Bone transformation markers % change from baseline at D29



Recent FDA Changes and Signals Make Path to Market Faster, More Capital Efficient and with Higher Return on Investment

The FDA qualified total hip BMD as a validated surrogate endpoint for osteoporosis drug development. Potential for updated policy requiring one pivotal trial rather than two.

FDA U.S. FOOD & DRUG
ADMINISTRATION

FDA Qualifies Total Hip Bone Mineral Density (BMD) as Surrogate Endpoint for Osteoporosis Drug Development

U.S. Food and Drug Administration sent this bulletin at 12/22/2025 11:00 AM EST
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FDA Qualifies Total Hip Bone Mineral Density (BMD) as Surrogate Endpoint for Osteoporosis Drug Development

The U.S. Food and Drug Administration (FDA) qualified [total hip bone mineral density \(BMD\)](#) as assessed by [dual energy X-ray absorptiometry \(DXA\)](#) as a validated surrogate endpoint to support clinical trials of investigational therapies for post-menopausal women with osteoporosis at risk for fracture.

Osteoporosis-related fractures represent a major public health challenge, affecting one in two women and one in four men over age 50. Despite the availability of effective FDA-approved therapies, there remains an urgent need for new osteoporosis medications with improved safety profiles and efficacy.

Traditional clinical trials for anti-osteoporosis drugs have required fracture endpoints as primary efficacy measures, necessitating large studies that can take two to five years. Qualifying BMD as a surrogate endpoint would allow for more efficient clinical trials, potentially enabling faster approval of new osteoporosis treatments and improving patient access. A BMD test measures calcium and other minerals in the bones, with more minerals indicating denser bones that are less prone to fracture.

The qualified tool is the percentage change from baseline at 24 months in total hip BMD assessed by DXA. This biomarker can be used as a validated surrogate endpoint for assessment of investigational therapies for post-menopausal women with osteoporosis at risk for fracture in phase 3 clinical trials, providing an alternative to fracture endpoints.

[Drug development tools](#) play an important role in bringing new therapies to patients by providing well-defined, scientifically sound approaches to clinical trial design and regulatory decision-making.

Global Development Strategy for Osteoporosis



Initiate P2b study for Blosozumab (TST002) in Patients with High-risk Osteoporosis



Conduct CMC late phase development for pivotal trial material production



Develop additional SubQ formulation for patients with osteopenia



Initiate development activities for next generation pipeline of bispecific antibodies



Explore global partnership of multiple bispecific antibodies

Growing Osteoporosis Market Offers Significant Commercial Potential for Multiple Indications in China and Beyond

Postmenopausal
Osteoporosis in
Women

~70 million
patients in China^[1]

~3 million
osteoporotic fractures
in China

Osteoporosis in
Men

~20 million
patients in
China^[1]

Post OVCF*
Surgery

~1.5 million
new vertebral
fracture case in
2020 in China^[2]

* Osteoporotic Vertebral Compression Fracture

Source: [1] 2022 Chinese Guidelines for the Diagnosis and Treatment of Primary Osteoporosis

[2] 2021 Chinese Guidelines for the Diagnosis and Treatment of osteoporotic vertebral compression fractures



Osemitamab (TST001)

A Phase 3-ready, ADCC-enhanced mAb targeting Claudin18.2 with the potential for Best-in-class combination efficacy in 1L Gastric/Gastroesophageal Junction Cancers

Specifically Designed to Produce a Best-in-class Profile Targeting CLDN18.2, Particularly vs. Zolbetuximab (approved 2024, FY25 sales projected \$400M USD)

A Best-in-class Anti-CLDN18.2 Antibody



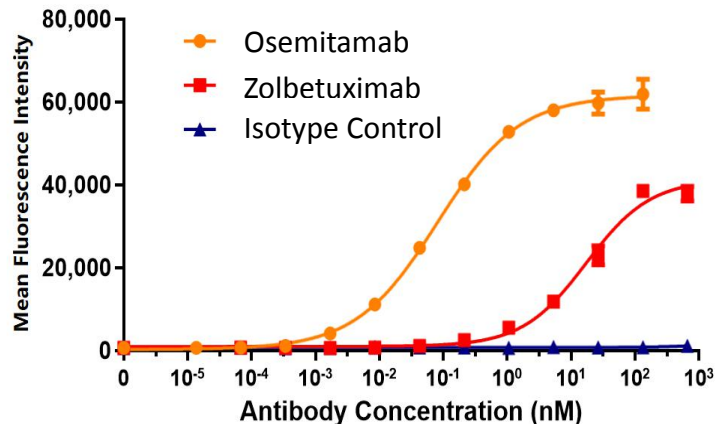
Humanized antibody



Higher binding affinity

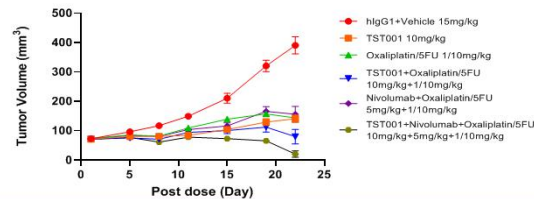


Enhanced ADCC*

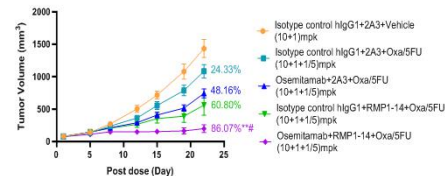


Synergistic Anti-tumor Activities Seen With PD(L)1 mAb

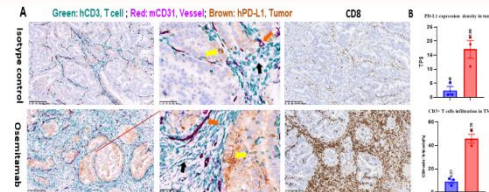
CLDN18.2 positive/PDL1 negative PDX model (CLDN18.2>95%)



CLDN18.2 positive/PDL1 positive syngeneic model



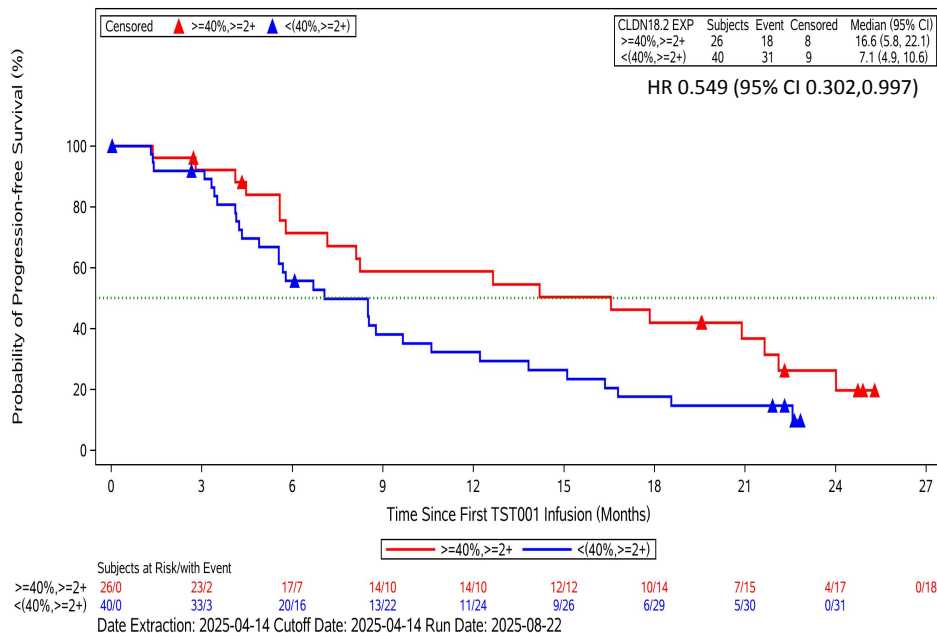
Upregulation of PDL1 and TILs increase in CLDN18.2 positive models



* Reduced fucose in Fc and enhanced FcR binding with NK cell and ADCC activity (30-100 fold)

Phase 2 Study in Combination with PD1 and Chemo in 1L CLDN18.2+ G/GEJC Cancer Continued to Show Best Therapeutic Potential

ORR, DOR, PFS & OS for Patients with PDL1 CPS & CLDN18.2 Known



Overall Response Rate

Patients Profile	CLDN18.2+, all CPS ^[1]	CLDN18.2 + & CPS \geq 1 *
CLDN 18.2 (\geq 40%, \geq 2+)	68%	80%

Duration of Response

Patients Profile	CLDN18.2+, all CPS ^[1]	CLDN18.2 + & CPS \geq 1 *
CLDN 18.2 (\geq 40%, \geq 2+)	16.6m	19.4m

Progression-Free Survival

Patients Profile	CLDN18.2+, all CPS ^[1]	CLDN18.2 + & CPS \geq 1 *
CLDN 18.2 (\geq 40%, \geq 2+)	16.6 m	16.6 m

Overall Survival

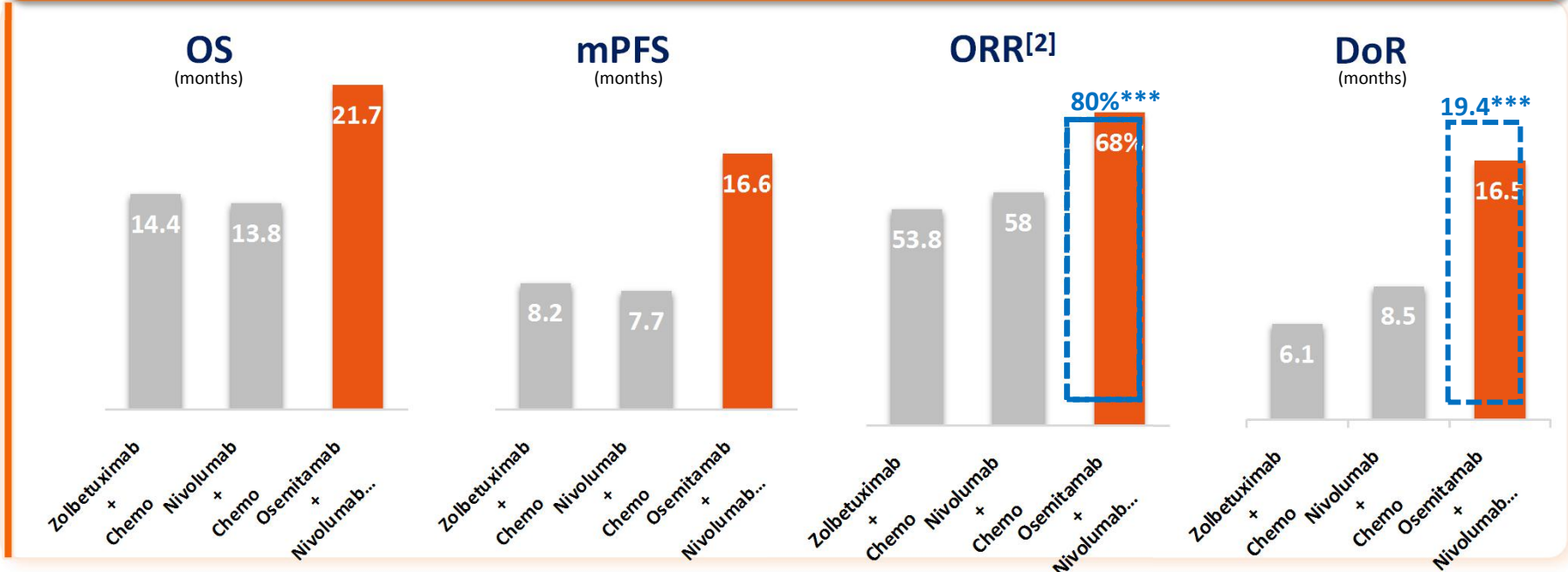
Patients Profile	CLDN18.2+, all CPS ^[1]	CLDN18.2 + & CPS \geq 1 *
CLDN 18.2 (\geq 40%, \geq 2+)	21.7m	Not Reached

[1] The data is up to 14 April, 2025. Data from the Company's poster with ref: Jifang Gong, et al. ASCO 2025, abstract #4032, poster bd #322.

* ESMO Asia 2025 Liu et al poster 299p NCT04495296

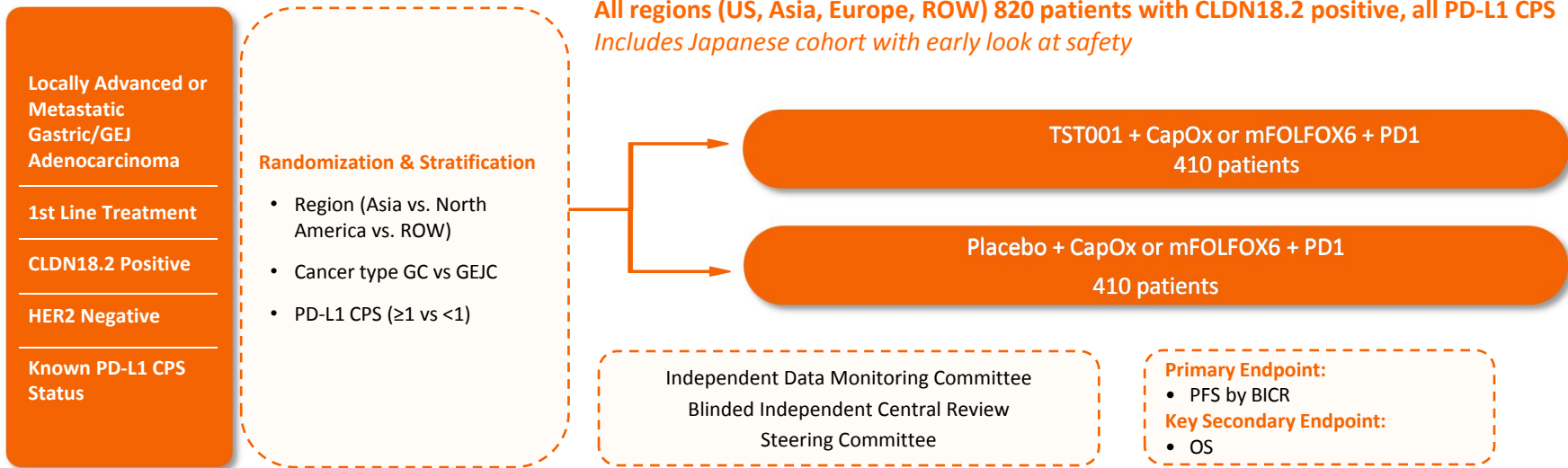
In Phase 2 Trials, Osemitamab Showed Better Efficacy Against Benchmarks in Cross Trial Comparisons

Triple Osemitamab combination in CLDN18.2 (≥40%, ≥2+) & PDL1 CPS-known Group^[1] Compared to Nivolumab+Chemo Data in Checkmate 649* and Zolbetuximab+Chemo Data in GLOW**



[1] The data for Osemitamab is up to 14 April, 2025. Data from 2025 ref: Jifang Gong, et al. ASCO 2025, 4032 [2] Patients with measurable disease at baseline.
 *Janjigian YY, et al. | Lancet. 2021 Jul 3;398(10294):27-40. **Shah, M.A., et al. Nat Med 29, 2133–2141 (2023). **ESMO 2025 ***80% ORR , 19.4m DoR refer to the PDL1 CPS>=1 subgroup

Global Phase 3 Study Design Overview



- ✓ Engaged in routine interactions with regulators (i.e. EOP1 / EOP2, initial Phase 3 protocol consultations, etc.) in the US, China, EU, and South Korea, and received **clearance from US FDA, China CDE and SK MFDS** to conduct the global Phase 3 study of osemitamab
- ✓ Secured global Phase III PD1 clinical supply
- ✓ Potential commercial launch is expected to be **~2030**

Osemitamab, in Combination with PD1 Inhibitor Plus Chemotherapy, Could Change the Treatment Paradigm for over 300k Patients^{1,2} with CLDN18.2 positive solid tumors



Osemitamab is the Cornerstone of Leadership in CLDN18.2-positive Tumors, With Multiple Approaches Targeting Numerous Indications & Multi-billion Potential

First-line G/GEJC

Combo with CPI /
Chemotherapy

>100K addressable
patients globally*[1]

Peri-Operative GC

Potentially First Mover
Anti-CLDN18.2 mAb

~70K addressable
patients globally*[2]

First-line PDAC

~75K addressable
patients globally*[3]

First-line NSCLC

~41K addressable
patients globally*[4]

Build leadership in the first-line (1L) CLDN18.2+ G/GEJC

- Osemitamab+PD1 inhibitor+
chemo triplet in 1L CLDN18.2+ G/GEJC

Today

Expand value beyond 1L CLDN18.2+ G/GEJC

- Osemitamab+PDx+chemo in early stage
CLDN18.2+ G/GEJC
- Osemitamab+chemo in CLDN18.2+ PDAC
- Osemitamab+PDx+chemo in CLDN18.2+
NSCLC

Mid-term

Solidify leadership by developing the next generation anti-CLDN18.2 agents and proprietary combinations

- CLDN18.2 bispecific ADC and
radiopharmaceutical agent for
CLDN18.2+ tumors
- Proprietary combinations to enhance
therapeutic profile
- Life-cycle management: co-formulation
and sub-Q formulation

Long-term

Source: [1] Decision Resources, ≥55% of all comers per proprietary IHC assay

[3] Decision Resources, ~50% of all comers per proprietary IHC assay

[2] Decision Resources, ~55% of all comers per proprietary IHC assay

[4] Decision Resources, ~10% of all comers per proprietary IHC assay

* G7 (US, EU5, Japan) +China

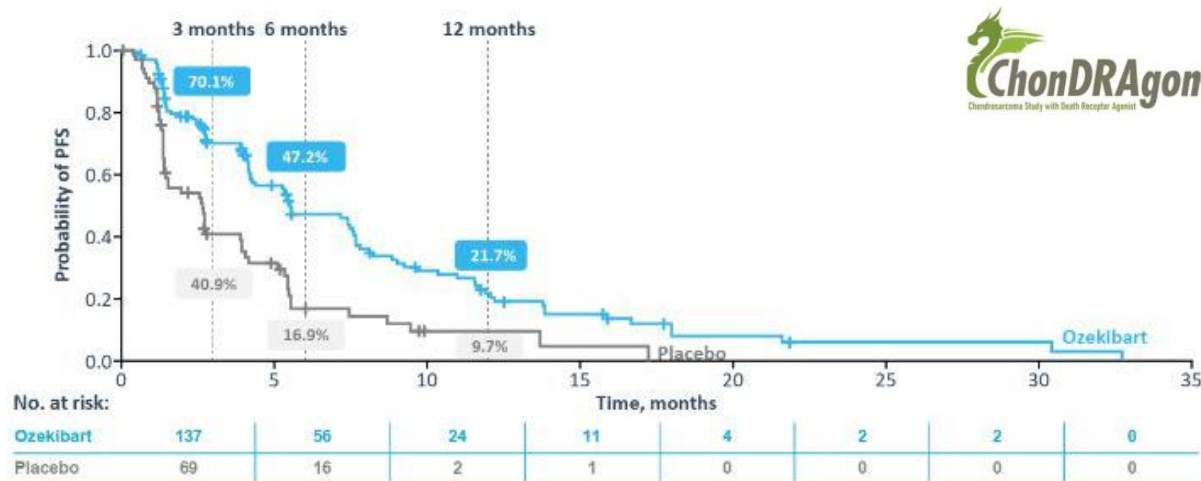


Ozekibart (INBRX-109)

A DR5 Agonist for Chondrosarcoma
and other Advanced Solid Tumors, for which
Transcenta holds rights to develop and
commercialize in Greater China

Global Registration Enabling Phase 2 Trial Achieved Primary Endpoint of mPFS

Designed to Maximize Therapeutic Index of DR5 Activation While Avoiding Normal Tissue Toxicity



	Ozekibart N=137	Placebo N=69
Events / Censored, n (%)	94 (68.6) / 43 (31.4)	55 (79.7) / 14 (20.3)
mPFS, months	5.52	2.66
Stratified HR (95.02% CI)	0.479 (0.335–0.684)	
Log-rank P value	<0.0001	

Ozekibart significantly prolonged mPFS vs placebo and led to 52% reduction in the disease progression or death

U.S. Biologics License Application Submission Planned for Mid-2026

Transcenta Owns Greater China Rights and is Evaluating Potential Partnering



Earlier Stage Pipeline

Featuring more than 10 innovative assets
for oncology and non-oncology indications

TST106: A Humanized Bispecific ADC Targeting CLDN18.2 and an Undisclosed Tumor Antigen Expressed in Multiple Tumor Types

Issues w/ current anti-CLDN18.2 agents

● On Target Off-tumor Side Effect

GI toxicities due to CLDN18.2 expression in normal gastric tissues

	Zolbe + FOLFOX ¹ (n=279)		Zolbe+CAPOX ² (n=254)	
	All Grades	≥G3	All Grades	≥G3
Nausea	82%	16%	69%	9%
Vomiting	67%	16%	66%	12%

The GI toxicities for anti-CLDN18.2 ADCs are persistent

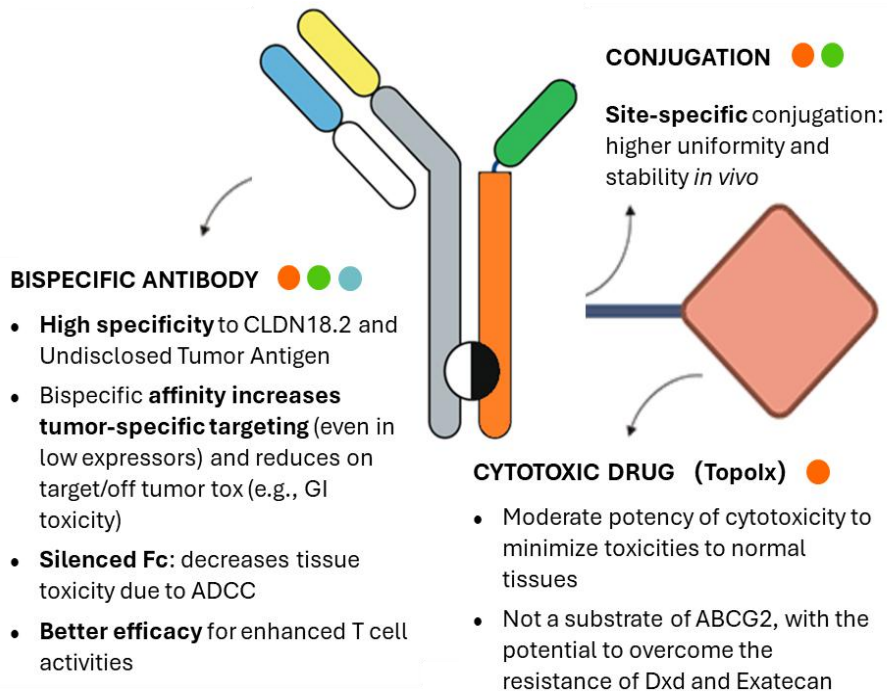
● Limited Single Agent Activity

- ORR for mAbs: ~10% in later line G/GEJC³
- ORR for ADCs: 30-40% in later line G/GEJC⁴;
~20% in PDAC⁵

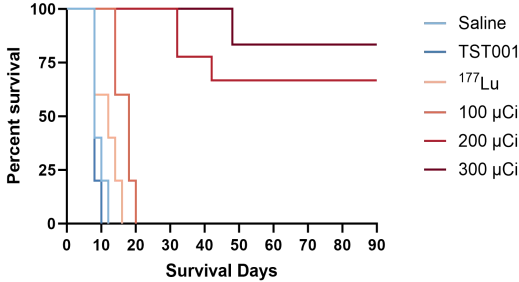
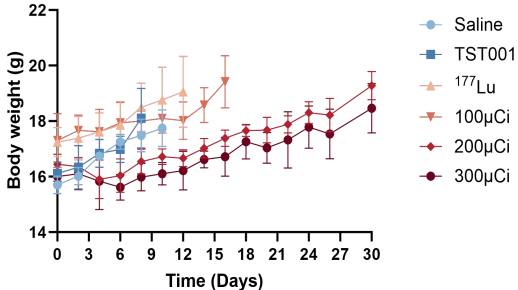
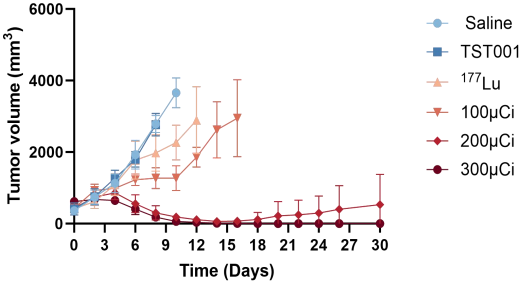
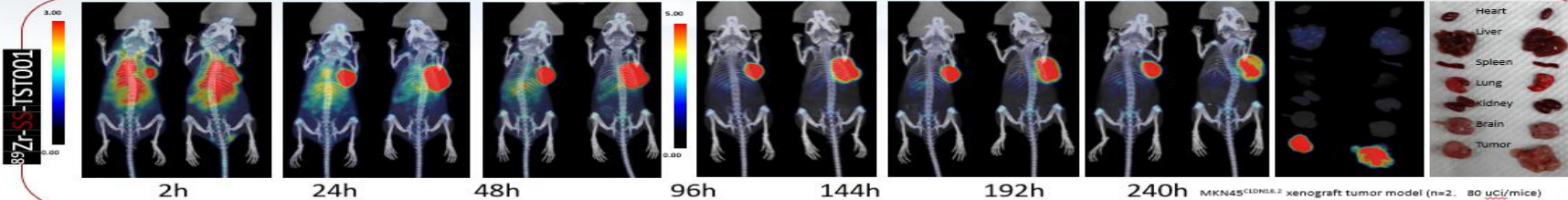
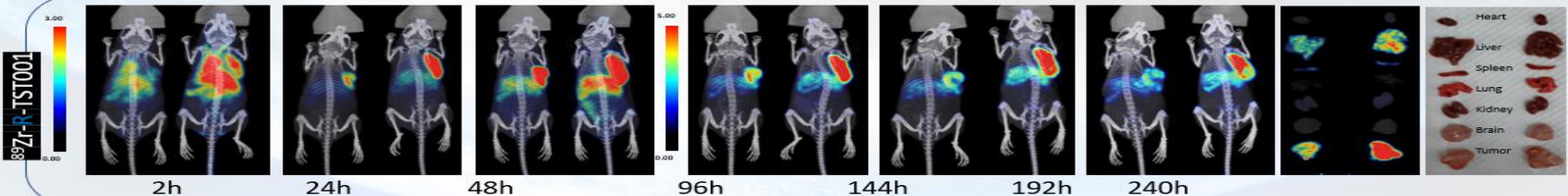
● Narrow target expression population

- Zolbe targets 38% of first line G/GEJ patients^{1,2}

Transcenta Approach for TST106



TST198: A First in Class Claudin18.2 Targeting RDC Developed Using Transcenta's Site-Specific Conjugated Engineered Antibody Radiopharmaceuticals (SEAR) Technology



TST003: GREMLIN-1 is a Novel Target with Potential for Multiple Solid Tumor Indications

Tumors enriched with stromal cells are less responsive to immunotherapy

- TST003 is a humanized neutralizing antibody with high affinity to GREM1
- A global FIH study ongoing in the U.S. and China; monotherapy dose escalation completed with clean safety profile and linear PK

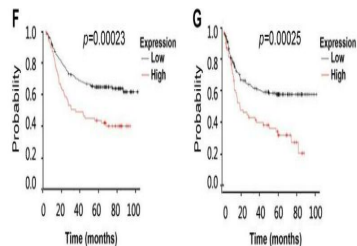
Milestone

TiP poster presented in the 2024 AACR conference in April and Phase1 dose escalation study completed

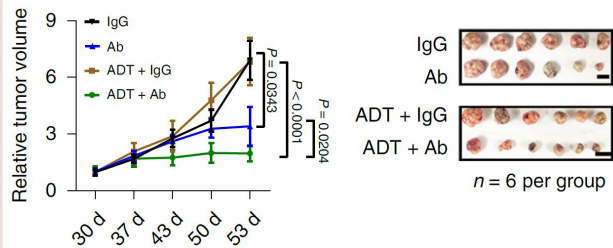
Gremlin-1

- Gremlin-1 abrogates BMP signaling in cancer cells and promotes epithelial-mesenchymal transformation and invasion and negatively correlates with OS
- Gremlin-1 is highly upregulated in multiple solid tumor types and associated with poor prognosis
- Tumors with mesenchymal phenotypes are less responsive to checkpoint inhibitors

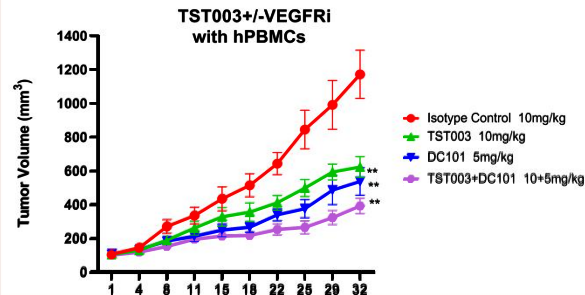
Grem1 is negatively correlated with outcomes in Gastric Cancer



Single Agent or Combo Activity in mCRPC



Single Agent Activity in MSS CRC



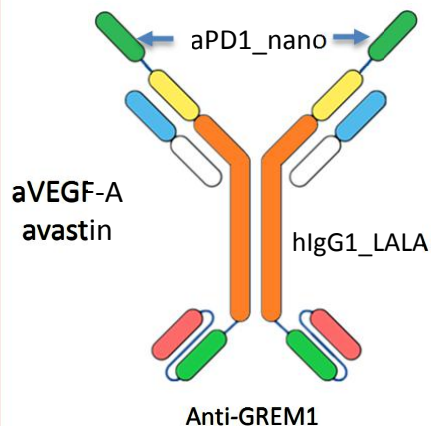
TST786: A Next Generation Trispecific Antibody Candidate Targeting PD1, VEGF and GREMLIN1

- VEGF and PD1 combination is clinically validated for efficacy improvement in many solid tumors
- Bispecific PD1/VEGF antibody demonstrated promising PFS benefit vs. PD1 mAb but overall survival benefit to be better defined
- Gremlin1 is a regulatory protein that promote tumor cell metastasis and has been negatively associated with overall survival

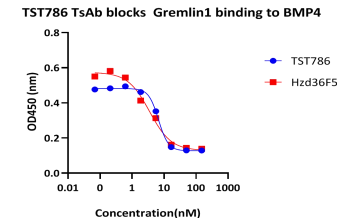
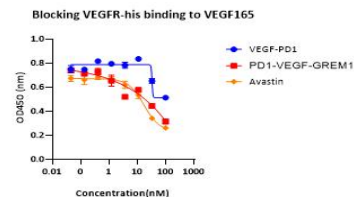
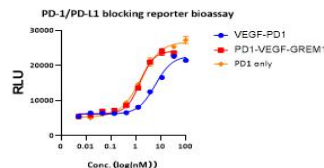
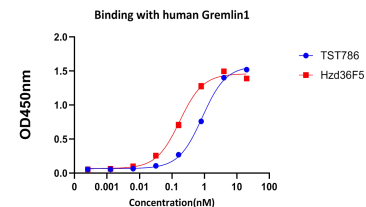
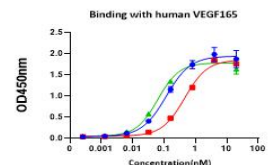
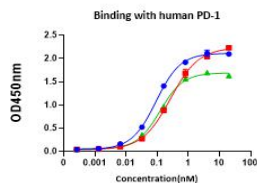
Milestone

Lead molecule has been obtained and preclinical testing is ongoing

PD1-VEGF-Grem1 (TST786)



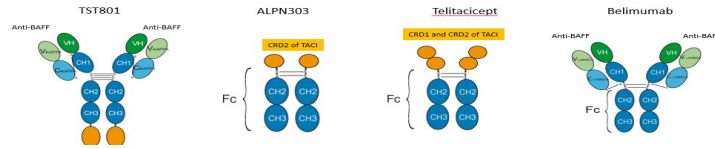
PD1-VEGF-GREM1 Inhibits PD1-PDL1, VEGF and GREM1 Activities



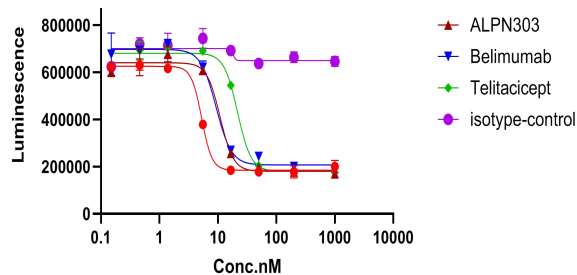
These data warrant further investigation of the molecule and this First-in-Class Trispecific antibody could provide both PFS and OS benefits by blocking metastasis

TST801: A First-in-class Bifunctional Antibody Fusion Protein of Anti-BAFF Antibody Fused with TACI Receptor

- With superior dual neutralization of BAFF and APRIL, TST801 is expected to bring better clinical outcomes
- In vivo studies in human BAFF overexpressing transgenic mice demonstrated Best-in-class profile with significantly more potent activity than benchmark molecules such as Povetacept, Telitacept, and Belimumab
- In cyno PK/PD study, significantly better activity than Povetacept has been demonstrated
- IND-enabling studies for the lead molecule TST801 have been initiated
- The commercial value for TST801 could be USD Multi-billions globally (gMG, pSS, SLE, LN, IgAN, ITP etc)

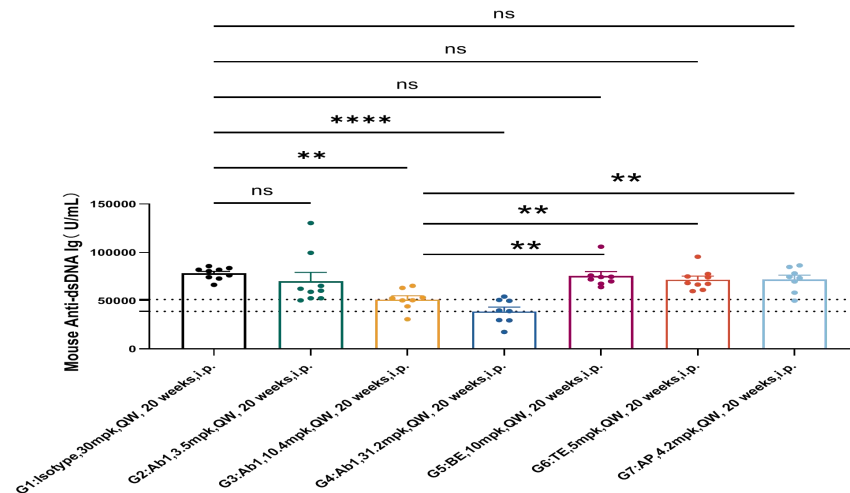


TST801 is the Most Potent Molecule Blocking BAFF Binding to BCMA



	TST801	ALPN303	Belimumab	Telitacept
IC50	5.284	10.94	9.315	21.71

TST801 is the Most Potent in Reducing dsDNA Autoantibody in hBAFF Transgenic Mice



TST808: A Best-in-class Long-Acting Anti-APRIL for the Treatment of IgAN with Less Frequent Dosing

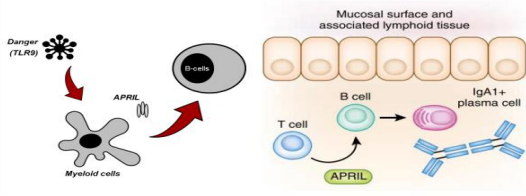
- APRIL is a validated target for IgAN with first generation mAb showing 50% proteinuria reduction in P3 trial
- TST808 is a next generation long-acting biparatopic molecule with higher affinity and excellent developability
- TST808 is more potent than Siberprelimab and has a longer half life for less frequent dosing
- IND-enabling studies for the lead molecule TST808 have been initiated
- With a Best-in-class profile, the commercial value for TST808 could be USD \$1.5-1.7b PYS globally for IgAN only

Milestone

The Company has completed the PK/PD study in non-human primates, and the final lead molecule was selected for the cell line development

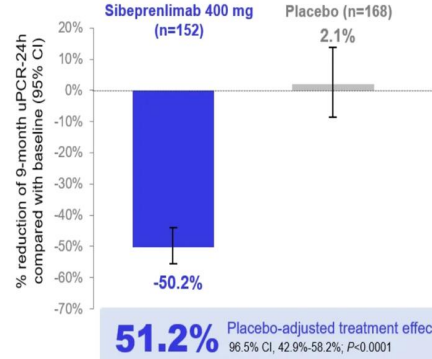
Strong genetic and clinical associations for APRIL in IgAN

- Higher APRIL levels in IgAN patients correlated with higher Gd-IgA1 and proteinuria and lower eGFR
- APRIL gene variants confer increased risk of IgAN
- Shown to increase Gd-IgA1 secretion from IgAN patient lymphocytes

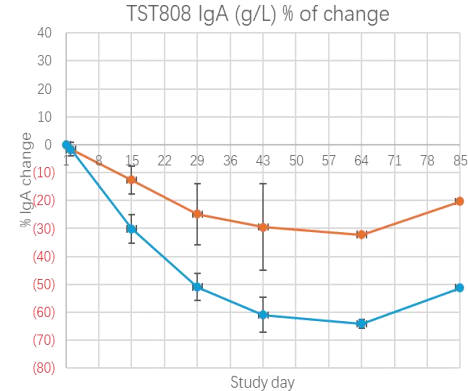


- In the Phase 3 VISIONARY study, siberprelimab achieved a statistically significant and clinically meaningful 51.2% ($P < 0.0001$) reduction in proteinuria at nine months of treatment when compared to placebo
- The safety profile of siberprelimab was favorable and consistent with previously reported data
- Immunoglobulin A nephropathy is a progressive, immune-mediated, chronic kidney disease that can lead to end-stage kidney disease (ESKD) over the lifetime of most patients under current optimized standard care

uPCR-24h (g/g) at Month 9: Primary Endpoint




Single IV injection in Cyno



Siberprelimab
30 mg/kg

TST808
30 mg/kg

In house data



02

Manufacturing & Partnerships

Highly Integrated Continuous Bioprocessing (HiCB) Technology Provides a Key Advantage for Transcenta and Opens up Significant Partnering Opportunities

Our Strengths



Advanced Perfusion Technology

Faster

Quality

Significant Cost Saving

We have



- Implemented **state-of-the art intensified perfusion platform**
- Achieved industry leading productivity of **up to 8 g/L-day, >15-fold in output**
- Developed robust high productivity CHO cell medium for **perfusion process**
- Executed and expanding non-exclusive technology **out-licensing**

High Quality Output

- **End-to-end capabilities** from lead to clinical supply with strong quality systems

Experienced Team

- Led by **seasoned MNC experts** skilled in BLA submissions and manufacturing

Excellent Execution

- Achieved **100% success rate** in project execution

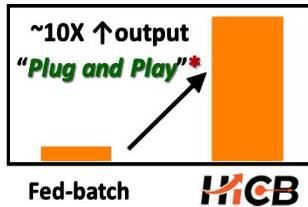
HiCB Supports Internal and External Programs

- Osemitamab Phase 3 clinical supply is ready
- Obtained endorsement from FDA on comparability strategy in support of commercial supply
- Supporting CMC development of complex biologics programs for multiple U.S. biotechs
- Executed first non-exclusive technology out-licensing deal with EirGenix in December 2025
- Receiving increasing demand for CHO cell culture medium for perfusion process

Industrialized **HICB** Platform

Strategy - Maximize cell culture output, debottleneck with integrated and automated hybrid continuous DSP, and optimize solution management to *maximize space-time yield* and *facility output*

← **Continuous Upstream** → **Continuous Downstream** →



- Achieve VPR as high as **8 g/L PER day**;
> 800Kg DS/year w/ single 500L SUB
- Enhance process and product control
- Single platform to produce **both**
stable and less stable molecules



- Co-development with Merck KGaA, Darmstadt, Germany, leveraging BioContinuum™ platform
- Highly intensified and automated while minimizing complexity, operational risks. Single DSP can support multiple bioreactors

- ✓ Successful scaled up in MFG (USP, Q2'20; integrated continuous DSP, Q3'23)
- ✓ FDA/CDE approved conversion from **FB to Perfusion** (Q3'2022)
- ✓ Positive FDA meeting on switching from **batch to integrated continuous DSP** (Q1'24)

$$\downarrow\downarrow\downarrow \text{COGM (\$/g)} = \frac{\downarrow \text{Capital depreciat'n (\$/yr)} + \downarrow\downarrow \text{Operating expenses (\$/yr)}}{\uparrow\uparrow\uparrow \text{Facility Output (Kg/yr)}}$$

*average of 15 cell lines expressing 6 diff. molecules. "**Push to High**" further increases output to **> 15X**

HICB can Provide “Economies of Scale” From a Much Smaller, More Flexible, and Cost-effective Facility

- Significantly lower upfront and total CapEx investment
- Speed to capacity while minimizing capital investment risks due to demand uncertainty
- Significant reduction in COGM; 2-ton yearly output = > \$100M savings per year

Same cell line
Same output

Attributes	HICB	Conventional batch
# of reactors	4 x 1,000L	22 x 2,000L
total bioreactor runs per year	~ 30	~ 450
capital expenditure (greenfield)	< \$90M	> \$250M
MFG headcount	< 50	> 200
COGM	> 50% lower	
basic design to facility readiness	≤ 18 months	≥ 30 months
suitable for less stable proteins	✓	X
enhance process control	✓	

“Small and nimble,
output of much larger”

Max. SPACE-TIME yield

- ↓ Cost
- ↑ Speed
- ↑ Flexibility
- ↑ Quality
- ↑ Sustainability

Strategic Collaboration and Non-Exclusive Licensing-transaction Snapshot

Transaction Facts

- **Parties:** Transcenta | EirGenix
- **Structure:** Strategic collaboration + **non-exclusive license**
- **Technology:** HiCB platform
 - Continuous perfusion (USP)
 - Hybrid continuous purification (DSP)
- **Rights:** Use of platform, know-how & regulatory packages
- **Economics:** Upfront + milestones + royalties
- **Ownership:** IP retained by Transcenta

Strategic Rationale

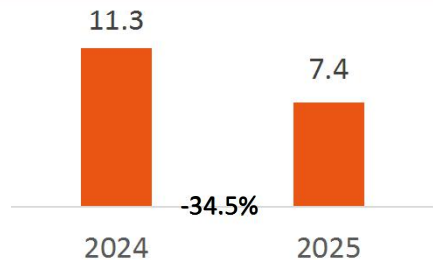
- Enables external adoption of Transcenta's continuous biomanufacturing platform
- Monetizes HiCB platform through non-exclusive licensing, while retaining full technology ownership
- Significant revenue from both licensing fee and CHO culture medium optimization service and medium supply
- Proceeds reinvested into platform enhancement and core R&D pipeline
- Appointed Dr. Chris Hwang to lead the global partnership effort of HiCB technology

03

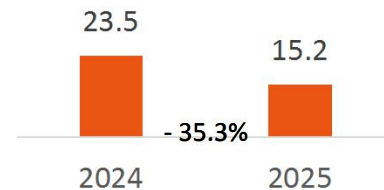
Financial & Outlook

2025FY Financial Results (Non-IFRS)

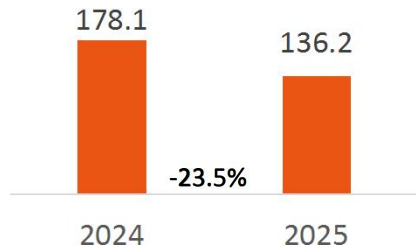
Revenue RMB7.4 million



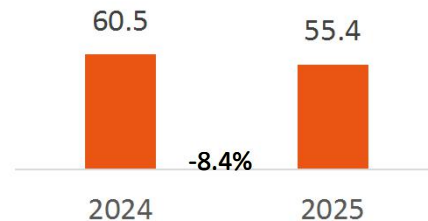
Other Income RMB15.2 million



R&D Expenses RMB136.2 million



SG&A Expenses RMB55.4 million



Bank deposits and cash as of Dec 31, 2025 is approximately RMB14.4 million.

Note: The difference between IFRS and the non-IFRS is mainly driven by the non-cash share-based compensation expenses booked during the reporting period.

Events After the Reporting Period

1 The company received a 10 million RMB upfront payment of technology out-licensing of HiCB

2 The company received a 43 million RMB new credit line and withdrew a new bank loan of 13 million RMB

3 The company is in the contract negotiation for an investment from a major strategic investor

4 The company is in contract negotiation for a product out-licensing partnership

5 The company has received a new term sheet for a China rights partnership for a major product candidate

6 The company presented its RDC technology platform enabling the use of engineered antibody as ligand for RDC development at the 2026 XDC Conference

Outlook

Focus on Fund Raising, Promote Partnership, Advance Pipeline & Operational Excellence

Fund Rasing & Business Development

- **Raise funds of at least 100m USD**
- **Continue product and technology partnership**
- **Improve** operational efficiency and cut operating cost

HiCB Technology Partnering & CMC

- **Expanding** technology partnerships
- **Growing** CHO cell culture medium business
- **Preparing** for commercial manufacturing of late-stage assets

Clinical Development & Pipeline Diversification

- **Expedite** development of blosozumab (TST002) in osteoporosis
- **Advance** Phase 3 trial for osemitamab (TST001) for solid tumors
- **Continue** development of early assets through BD and strategic cooperation
- **Expand** pipeline with new modalities (**RDC**, **ADC**, bispecifics etc.)

Operational Excellence

- **Prioritize** enhancing operational efficiency,
- **Implement** stringent cost control and expense management measures,
- **Optimize** resource allocation, and promoting refined operations to
- **Ensure** the sustainable and healthy development of the business.

Q&A

Today's Speakers



Xueming Qian, Ph.D.
Founder/Chairman/CEO



Charlie Qi, M.D.
EVP, Head of Global R&D/CMO



Weiwei Liang, MBA
SVP, BD & Corp Strategy /
Acting CFO



Tyler Marciniak, M.Sc., MBA
SVP, Capital Markets, Investor Relations
and Corporate Communications



TRANSCENTA
INNOVATE TO EXCEL

THANK YOU!